THAIRUNG

Our ref: TR OMD 69/027 9 September 2026

Subject: Notification of the end of the 2nd Share Repurchase Program for the Purpose of Financial Management (Treasury Stock) (Edit)

To: President of The Stock Exchange of Thailand

Pursuant to the Board of Directors' meeting no. 1/2026 of Thai Rung Union Car Public Company Limited ("TRU"), held on March 2, 2026, which resolved to approve the 2nd Share Repurchase Program for the Purpose of Financial Management (Treasury Stock) with a maximum budget of not exceeding THB 147 million and a maximum number of shares to be repurchased not exceeding 32,661,300 shares, representing not exceeding 4.81% of the total issued shares (as of the approval date). The repurchase will be conducted through automatic order matching on the Stock Exchange of Thailand (Automatic Order Matching: AOM) and will take place within a period not exceeding 6 months, from March 10, 2026, to September 9, 2026. Details are as per the Reporting Form for the Disclosure of Share Repurchase (Form TS-1.2), dated March 2, 2026.

The Company would like to inform that the share repurchase project for financial management purposes has ended on September 9, 2026, in which the Company has repurchased a total number of 5,571,600 shares, equivalent to 0.85 percent of the company's paid-up shares, with a total value of Baht 21,294,089.58

The Company was unable to complete the share repurchase up to the number of shares or the maximum budget specified in the resolution of the Board of Directors, due to considerations of the share price, market conditions, trading volume, and the appropriateness of repurchasing shares at each period, as well as compliance with applicable laws and internal policies on the prevention of insider trading, which limited the periods during which the Company could conduct the share repurchase.

Subject to the relevant laws and regulations, the Company shall be able to distribute the repurchased shares after 3 months from the completion date of the share repurchase project, but not exceeding 3 years, or in the event that the Company is unable to dispose of the repurchased shares within 3 years, the Company may extend the disposal period of not more than 2 years, subject to approval from the Shareholders' meeting obtained prior to the expiration of the initial disposal period. If the weighted average price of the Company's shares during the 3 months prior to the date on which the Board of Directors resolves to convene the Shareholders' meeting is lower than the average repurchase price. In case the Company does not distribute or is unable to distribute all of the repurchased shares within the specified period, the relevant laws require the Company to decrease its paid-up capital by deducting the undistributed repurchased shares. The distribution period and method of the repurchased shares shall be proposed to the Board of Directors' meeting for their consideration and will be announced thereafter.

Please be informed accordingly.

Yours faithfully,

(Mr. Sompong Phaoenchoke)
Managing Director